Delta

2024 DRAFT FINANCIAL PLAN

CITY OF DELTA

2024 DRAFT FINANCIAL PLAN

TABLE OF CONTENTS

2024 Financial Plan (Draft)

Expenditures Summary 3
Revenues Summary 4
Tax Draw 5
Mayor and Council 6
Office of the City Manager 7
Communications 8
Community Planning 9
Corporate Services 10
Development 11
Engineering 12
Finance 14
Fire and Emergency Services 15
Human Resources 16
Office of the City Clerk 17
Parks, Recreation and Culture 18
Police 19
Property Use and Compliance 20
Fiscal 21
Utilities 22

2024 Capital Plan (Draft) 23

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

EXPENDITURES SUMMARY	2023 BUDGET RESTATED $	2024 BUDGET DRAFT $	INCREASE (DECREASE) $
OPERATING			
Mayor and Council	1,508,000	1,522,000	14,000
Office of the City Manager	1,185,500	1,246,500	61,000
Communications	872,000	1,298,000	426,000
Community Planning	1,097,500	1,137,000	39,500
Corporate Services	7,488,500	8,142,000	653,500
Development	7,203,000	8,139,000	936,000
Engineering	25,667,500	27,018,000	1,350,500
Finance	10,859,500	11,762,000	902,500
Fire and Emergency Services	38,380,500	40,586,500	2,206,000
Human Resources	2,572,000	2,662,500	90,500
Office of the City Clerk	2,061,000	2,137,000	76,000
Parks, Recreation and Culture	39,954,000	41,369,500	1,415,500
Police	54,564,000	57,218,500	2,654,500
Property Use and Compliance	3,635,000	3,777,000	142,000
Fiscal	13,514,000	23,724,500	10,210,500
General Operating	210,562,000	231,740,000	21,178,000
Utilities Operating	51,642,500	57,590,500	5,948,000
Total Operating Expenditures	262,204,500	289,330,500	27,126,000
CAPITAL			
Civic Buildings	11,975,000	19,480,000	7,505,000
Climate Action and Environment	525,000	425,000	(100,000)
Engineering	36,703,500	39,943,500	3,240,000
Finance / Technology	2,587,000	2,309,500	(277,500)
Fire and Emergency Services	1,290,000	2,685,500	1,395,500
Parks, Recreation and Culture	8,140,000	20,290,000	12,150,000
Police	801,000	608,000	(193,000)
New Capital Projects	62,021,500	85,741,500	23,720,000
Corporate Provision	10,000,000	20,000,000	10,000,000
Capital Projects Carried Forward Provision	55,000,000	55,000,000	-
Total Capital Expenditures	127,021,500	160,741,500	33,720,000
TOTAL EXPENDITURES	**389,226,000**	**450,072,000**	**60,846,000**

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

REVENUES SUMMARY	2023 BUDGET RESTATED $	2024 BUDGET DRAFT $	INCREASE (DECREASE) $
OPERATING			
Corporate Services	678,500	648,500	(30,000)
Development	3,828,500	4,338,000	509,500
Engineering	4,315,500	4,338,500	23,000
Finance	466,500	418,500	(48,000)
Fire and Emergency Services	631,000	706,500	75,500
Human Resources	443,000	424,500	(18,500)
Office of the City Clerk	6,000	6,000	-
Parks, Recreation and Culture	9,405,000	8,602,000	(803,000)
Police	9,387,500	9,004,500	(383,000)
Property Use and Compliance	2,797,000	2,816,000	19,000
Fiscal	24,862,500	34,585,000	9,722,500
General Operating	56,821,000	65,888,000	9,067,000
Utilities Operating	51,642,500	57,590,500	5,948,000
Total Operating Revenues	108,463,500	123,478,500	15,015,000
CAPITAL			
Civic Buildings	6,806,500	11,773,500	4,967,000
Climate Action and Environment	470,000	370,000	(100,000)
Engineering	24,681,500	27,493,500	2,812,000
Finance / Technology	2,319,000	2,031,500	(287,500)
Fire and Emergency Services	1,160,000	2,485,500	1,325,500
Parks, Recreation and Culture	4,768,500	16,711,500	11,943,000
Police	623,000	200,000	(423,000)
New Capital Projects	40,828,500	61,065,500	20,237,000
Corporate Provision	10,000,000	20,000,000	10,000,000
Capital Projects Carried Forward Provision	55,000,000	55,000,000	-
Total Capital Revenues	105,828,500	136,065,500	30,237,000
REVENUES BEFORE TAX DRAW	**214,292,000**	**259,544,000**	**45,252,000**
TAX DRAW	**174,934,000**	**190,528,000**	**15,594,000**
TOTAL REVENUES	**389,226,000**	**450,072,000**	**60,846,000**

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

TAX DRAW	2023 BUDGET RESTATED $	2024 BUDGET DRAFT $	INCREASE (DECREASE) $
OPERATING			
Mayor and Council	1,508,000	1,522,000	14,000
Office of the City Manager	1,185,500	1,246,500	61,000
Communications	872,000	1,298,000	426,000
Community Planning	1,097,500	1,137,000	39,500
Corporate Services	6,810,000	7,493,500	683,500
Development	3,374,500	3,801,000	426,500
Engineering	21,352,000	22,679,500	1,327,500
Finance	10,393,000	11,343,500	950,500
Fire and Emergency Services	37,749,500	39,880,000	2,130,500
Human Resources	2,129,000	2,238,000	109,000
Office of the City Clerk	2,055,000	2,131,000	76,000
Parks, Recreation and Culture	30,549,000	32,767,500	2,218,500
Police	45,176,500	48,214,000	3,037,500
Property Use and Compliance	838,000	961,000	123,000
Fiscal	(11,348,500)	(10,860,500)	488,000
	153,741,000	165,852,000	12,111,000
CAPITAL			
Civic Buildings	5,168,500	7,706,500	2,538,000
Climate Action and Environment	55,000	55,000	-
Engineering	12,022,000	12,450,000	428,000
Finance / Technology	268,000	278,000	10,000
Fire and Emergency Services	130,000	200,000	70,000
Parks, Recreation and Culture	3,371,500	3,578,500	207,000
Police	178,000	408,000	230,000
	21,193,000	24,676,000	3,483,000
TOTAL TAX DRAW	**174,934,000**	**190,528,000**	**15,594,000**

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

MAYOR AND COUNCIL	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures	1,508,000	1,522,000	14,000
Revenues	-	-	-
Operating Tax Draw	1,508,000	1,522,000	14,000

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

OFFICE OF THE CITY MANAGER	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures	1,185,500	1,246,500	61,000
Revenues	-	-	-
Operating Tax Draw	1,185,500	1,246,500	61,000

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

COMMUNICATIONS	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures (Notes 1 & 2)	**872,000**	**1,298,000**	**426,000**
Revenues	**-**	**-**	**-**
Operating Tax Draw	**872,000**	**1,298,000**	**426,000**

Note 1: Communications and Engagement Manager position added
Note 2: Planning and Communications Coordinator position added

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

COMMUNITY PLANNING	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures	1,097,500	1,137,000	39,500
Revenues	-	-	-
Operating Tax Draw	1,097,500	1,137,000	39,500

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

CORPORATE SERVICES	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures			
Corporate Planning	1,031,000	893,500	(137,500)
Climate Action and Environment	1,018,500	1,074,000	55,500
Legal Services **(Note 1)**	4,219,500	4,808,000	588,500
Lands Management	250,000	227,500	(22,500)
Social Services	724,500	894,000	169,500
Special Projects	214,500	214,500	-
Boundary Bay Airport	30,500	30,500	-
Total Expenditures	**7,488,500**	**8,142,000**	**653,500**
Revenues			
Climate Action and Environment	109,500	109,500	-
Legal Services	331,500	331,500	-
Land and Building Leases	155,000	155,000	-
Social Services	4,500	4,500	-
Boundary Bay Airport	38,500	38,500	-
Transfer from Reserve	39,500	9,500	(30,000)
Total Revenues	**678,500**	**648,500**	**(30,000)**
Operating Tax Draw	**6,810,000**	**7,493,500**	**683,500**
CAPITAL			
Expenditures	**525,000**	**425,000**	**(100,000)**
Revenues	**470,000**	**370,000**	**(100,000)**
Capital Tax Draw	**55,000**	**55,000**	**-**
Tax Draw	**6,865,000**	**7,548,500**	**683,500**

Note 1: insurance premium increases

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

DEVELOPMENT	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures			
Application Centre	1,170,000	1,324,500	154,500
Development Services **(Note 1)**	2,728,500	3,055,000	326,500
Information and Administrative Services	886,500	819,500	(67,000)
Planning **(Note 2)**	2,418,000	2,940,000	522,000
Total Expenditures	**7,203,000**	**8,139,000**	**936,000**
Revenues (Note 1 & 2)			
Application Fees	700,000	770,000	70,000
Building and Plumbing Permits, and Other	3,128,500	3,568,000	439,500
Total Revenues	**3,828,500**	**4,338,000**	**509,500**
Operating Tax Draw	**3,374,500**	**3,801,000**	**426,500**

Note 1: Construction Site Officer position added, funded by increase in revenues
Note 2: Manager of Priority Projects, Planner 1, and Project Coordinator positions added, funded by increase in revenues

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

ENGINEERING	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures			
Engineering Administration			
Customer Service	1,585,000	1,527,000	(58,000)
Design and Construction	1,076,000	1,011,000	(65,000)
Roads	1,258,000	1,296,000	38,000
Special Projects	222,500	546,500	324,000
Survey and Drafting	646,000	670,000	24,000
Utilities	662,000	665,500	3,500
	5,449,500	5,716,000	266,500
Engineering Operations			
Administration	988,000	1,145,000	157,000
Drainage	2,745,000	3,010,000	265,000
Dykes Maintenance	128,500	130,500	2,000
Irrigation	634,000	857,000	223,000
Labour and Supervision	4,610,000	4,665,000	55,000
Weed Control	83,000	86,500	3,500
Roads and Street Maintenance	7,510,500	7,840,500	330,000
Yards and Building Maintenance	344,500	346,000	1,500
	17,043,500	18,080,500	1,037,000
TransLink	1,572,000	1,619,000	47,000
Recoverable Services	1,602,500	1,602,500	-
	3,174,500	3,221,500	47,000
Total Expenditures	**25,667,500**	**27,018,000**	**1,350,500**

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

ENGINEERING	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Revenues			
Engineering			
Customer Service	20,000	20,000	-
Filming Fees	50,000	50,000	-
Highway Use Permits	30,000	30,000	-
Telecommunications Agreements	181,500	181,500	-
Street Furniture	84,000	84,000	-
Other	160,000	136,000	(24,000)
	525,500	501,500	(24,000)
TransLink	1,572,000	1,619,000	47,000
Recoverable Services	2,218,000	2,218,000	-
	3,790,000	3,837,000	47,000
Total Revenues	**4,315,500**	**4,338,500**	**23,000**
Operating Tax Draw	**21,352,000**	**22,679,500**	**1,327,500**
CAPITAL			
Expenditures	**36,703,500**	**39,943,500**	**3,240,000**
Revenues	**24,681,500**	**27,493,500**	**2,812,000**
Capital Tax Draw	**12,022,000**	**12,450,000**	**428,000**
Tax Draw	**33,374,000**	**35,129,500**	**1,755,500**

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

FINANCE	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures			
Administration	334,500	336,000	1,500
Financial Services	2,771,500	2,907,000	135,500
Budgets and Taxation	2,394,500	2,484,500	90,000
Information Services **(Note 1)**	5,153,000	5,804,500	651,500
Grants	206,000	230,000	24,000
Total Expenditures	**10,859,500**	**11,762,000**	**902,500**
Revenues			
Administration Fees	191,000	236,000	45,000
Tax Information Fees	120,000	100,000	(20,000)
Other Revenue	155,500	82,500	(73,000)
Total Revenues	**466,500**	**418,500**	**(48,000)**
Operating Tax Draw	**10,393,000**	**11,343,500**	**950,500**
CAPITAL			
Expenditures	**2,587,000**	**2,309,500**	**(277,500)**
Revenues	**2,319,000**	**2,031,500**	**(287,500)**
Capital Tax Draw	**268,000**	**278,000**	**10,000**
Tax Draw	**10,661,000**	**11,621,500**	**960,500**

Note 1: software maintenance and subscription increases

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

FIRE AND EMERGENCY SERVICES	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures			
Administration	1,485,500	1,871,000	385,500
Building	446,000	571,000	125,000
Communications	85,000	85,000	-
Emergency Measures	679,500	705,500	26,000
Equipment	1,793,000	1,925,000	132,000
Hazardous Material Response Program	89,500	92,000	2,500
Prevention	781,000	814,500	33,500
Suppression	30,751,000	31,889,500	1,138,500
Training	1,062,000	1,329,500	267,500
E-comm	1,208,000	1,303,500	95,500
Total Expenditures	**38,380,500**	**40,586,500**	**2,206,000**
Revenues			
Prevention and Training Recovery	31,000	31,000	-
TFN Service Agreement	600,000	600,000	-
Transfer from Reserves	-	75,500	75,500
Total Revenues	**631,000**	**706,500**	**75,500**
Operating Tax Draw	**37,749,500**	**39,880,000**	**2,130,500**
CAPITAL			
Expenditures	**1,290,000**	**2,685,500**	**1,395,500**
Revenues	**1,160,000**	**2,485,500**	**1,325,500**
Capital Tax Draw	**130,000**	**200,000**	**70,000**
Tax Draw	**37,879,500**	**40,080,000**	**2,200,500**

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

HUMAN RESOURCES	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures			
Human Resources	1,990,000	2,023,500	33,500
Training	276,500	316,500	40,000
Occupational Health and Safety	118,000	118,000	-
CUPE Recoverable	187,500	204,500	17,000
Total Expenditures	**2,572,000**	**2,662,500**	**90,500**
Revenues			
WorkSafe BC Rebate	180,000	220,000	40,000
CUPE Recoverable	187,500	204,500	17,000
Transfer from Reserve	75,500	-	(75,500)
Total Revenues	**443,000**	**424,500**	**(18,500)**
Operating Tax Draw	**2,129,000**	**2,238,000**	**109,000**

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

OFFICE OF THE CITY CLERK	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures			
Office of the City Clerk	1,369,000	1,437,000	68,000
Support Services	550,000	550,000	-
Election	90,000	110,000	20,000
Volunteer Recognition	16,500	16,500	-
Committees	32,000	20,000	(12,000)
Board of Variance	3,500	3,500	-
Total Expenditures	**2,061,000**	**2,137,000**	**76,000**
Revenues			
Board of Variance	6,000	6,000	-
Total Revenues	**6,000**	**6,000**	**-**
Operating Tax Draw	**2,055,000**	**2,131,000**	**76,000**

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

PARKS, RECREATION AND CULTURE	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures (Note 1)			
Administration & Management	3,332,000	3,514,500	182,500
Culture and Community Development	2,890,500	2,872,000	(18,500)
Community Recreation Services	24,893,000	25,446,000	553,000
Parks and Planning Services	6,604,500	7,022,500	418,000
Building Maintenance	2,221,500	2,503,000	281,500
Emergency Planning Program	12,500	11,500	(1,000)
Total Expenditures	**39,954,000**	**41,369,500**	**1,415,500**
Revenues (Note 1)			
Culture and Community Development	477,500	538,000	60,500
Community Recreation Services	8,517,000	7,638,500	(878,500)
Parks and Planning Services	320,000	335,000	15,000
Building Maintenance	40,500	40,500	-
Transfer from Reserve	50,000	50,000	-
Total Revenues	**9,405,000**	**8,602,000**	**(803,000)**
Operating Tax Draw	**30,549,000**	**32,767,500**	**2,218,500**
CAPITAL			
Expenditures	**8,140,000**	**20,290,000**	**12,150,000**
Revenues	**4,768,500**	**16,711,500**	**11,943,000**
Capital Tax Draw	**3,371,500**	**3,578,500**	**207,000**
Tax Draw	**33,920,500**	**36,346,000**	**2,425,500**

Note 1: revenue reallocation and adjustment, partially offset with reduction to salaries

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

POLICE	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures			
Department Support Services	15,653,000	16,979,000	1,326,000
Community Policing - Patrol	16,485,000	16,792,500	307,500
Community Policing - Community Support	10,095,500	10,154,000	58,500
Investigations Bureau	5,976,000	6,661,000	685,000
Police Secondments	3,763,500	3,540,500	(223,000)
E-Comm **(Note 1)**	2,591,000	3,091,500	500,500
Total Expenditures	**54,564,000**	**57,218,500**	**2,654,500**
Revenues			
Fees	380,000	380,000	-
Grants	116,500	116,500	-
Recoverables	337,500	343,500	6,000
TFN Service Agreement	3,000,000	3,000,000	-
Traffic Fine Revenue Sharing Program	1,790,000	1,624,000	(166,000)
Police Secondments	3,763,500	3,540,500	(223,000)
Total Revenues	**9,387,500**	**9,004,500**	**(383,000)**
Operating Tax Draw	**45,176,500**	**48,214,000**	**3,037,500**
CAPITAL			
Expenditures	**801,000**	**608,000**	**(193,000)**
Revenues	**623,000**	**200,000**	**(423,000)**
Capital Tax Draw	**178,000**	**408,000**	**230,000**
Tax Draw	**45,354,500**	**48,622,000**	**3,267,500**

Note 1: E-Comm levy increase

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

PROPERTY USE AND COMPLIANCE	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures			
Business Licences	87,000	90,500	3,500
Bylaw Enforcement	2,281,500	2,364,500	83,000
Animal Control	1,266,500	1,322,000	55,500
Total Expenditures	**3,635,000**	**3,777,000**	**142,000**
Revenues			
Business Licences	2,055,000	2,055,000	-
Bylaw Enforcement	400,000	420,000	20,000
Animal Control	342,000	341,000	(1,000)
Total Revenues	**2,797,000**	**2,816,000**	**19,000**
Operating Tax Draw	**838,000**	**961,000**	**123,000**

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

FISCAL	2023 BUDGET RESTATED $	2024 BUDGET $	INCREASE (DECREASE) $
OPERATING			
Expenditures			
Council Contingency	300,000	300,000	-
Fraser Valley Regional Library	4,216,000	4,492,000	276,000
Special Projects and Requirements	2,750,000	10,920,500	8,170,500
EI/Sick Leave	420,500	420,500	-
Business Improvement Association of Tsawwassen	146,500	150,500	4,000
Transfer to Reserves **(Note 1)**	5,681,000	7,441,000	1,760,000
Total Expenditures	**13,514,000**	**23,724,500**	**10,210,500**
OPERATING			
Revenues			
Local Government Climate Action Program	346,000	346,000	-
Payments-In-Lieu of Taxes			
Federal/Provincial Government	235,000	251,000	16,000
Port Metro Vancouver	725,000	481,500	(243,500)
BC Hydro	3,361,000	3,771,000	410,000
BC Rail	310,000	330,500	20,500
Fortis BC	703,000	703,000	-
Delta Cable	95,000	89,000	(6,000)
Telus	140,000	136,500	(3,500)
Ports Properties Compensation	412,000	436,000	24,000
Special Assessments	310,000	340,000	30,000
Investment Interest	5,873,500	11,373,500	5,500,000
Casino Revenue	1,000,000	1,500,000	500,000
Penalties and Interest on Taxes	1,470,000	1,590,000	120,000
Landfill	3,730,000	3,730,000	-
Other			
Cash-In-Lieu Contributions	600,000	600,000	-
Payroll Recoveries	300,000	373,000	73,000
Utility Overhead Recovery	1,100,000	1,100,000	-
Property and Other Sales	2,680,000	2,680,000	-
Other	103,500	103,500	-
Business Improvement Association of Tsawwassen	146,500	150,500	4,000
Transfer from Reserves	1,222,000	4,500,000	3,278,000
Total Revenues	**24,862,500**	**34,585,000**	**9,722,500**
Operating Tax Draw	**(11,348,500)**	**(10,860,500)**	**488,000**

Note 1: transfer to reserves include provisions for land and equipment sales, Delta's Climate Action, casino revenue, facilities life-cycle maintenance, park land cash in lieu and interest revenue allocation

CITY OF DELTA
2024 DRAFT FINANCIAL PLAN

UTILITIES	2023 BUDGET	2024 BUDGET	INCREASE (DECREASE)
	$	$	$
OPERATING			
Expenditures			
Sewer Utility	14,812,000	17,520,000	2,708,000
Solid Waste Utility	9,122,500	9,690,500	568,000
Water Utility	27,708,000	30,380,000	2,672,000
Total Operating Expenditures	**51,642,500**	**57,590,500**	**5,948,000**
Revenues			
Sewer Utility	14,812,000	17,520,000	2,708,000
Solid Waste Utility	9,122,500	9,690,500	568,000
Water Utility	27,708,000	30,380,000	2,672,000
Total Operating Revenues	**51,642,500**	**57,590,500**	**5,948,000**
Operating Tax Draw	-	-	-

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT											
2024 CAPITAL PLAN SUMMARY NEW CAPITAL PROJECTS LISTED BY DEPARTMENT		FUNDING SOURCES									
		2024 Tax Draw				2024 Utility Rates		Reserves		Other Funding	
	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CIVIC BUILDINGS	19,480,000				7,706,500				11,773,500		
CLIMATE ACTION AND ENVIRONMENT	425,000				55,000				370,000		
ENGINEERING	39,943,500	3,992,000	4,921,000	3,037,000	500,000	6,475,500	4,637,000		5,673,500	4,064,000	6,643,500
FINANCE / INFORMATION SERVICES	2,309,500			10,000	268,000	15,000	15,000		2,001,500		
FIRE AND EMERGENCY SERVICES	2,685,500				200,000				2,485,500		
PARKS, RECREATION AND CULTURE	20,290,000				3,578,500				16,236,500	450,000	25,000
POLICE	608,000				408,000				200,000		
TOTAL 2024 NEW CAPITAL PROJECTS	85,741,500	3,992,000	4,921,000	3,047,000	12,716,000	6,490,500	4,652,000		38,740,500	4,514,000	6,668,500
CORPORATE PROVISION	20,000,000								20,000,000		
CAPITAL PROJECTS CARRIED FORWARD PROVISION	55,000,000								55,000,000		
TOTAL 2024 CAPITAL PROJECTS	160,741,500	3,992,000	4,921,000	3,047,000	12,716,000	6,490,500	4,652,000		113,740,500	4,514,000	6,668,500

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT

2024 Capital Plan			FUNDING SOURCES								
			2024 Tax Draw			2024 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CIVIC BUILDINGS											
BLDG - 1	Roof, Electrical, Envelope and Mechanical System Replacements	1,750,000			1,690,000				60,000 Reserve (CWFF-ND)		
BLDG - 2	Building Retrofits and Upgrades	1,400,000			1,053,500				146,500 Reserve (CWFF-LD) 200,000 Reserve (Buildings - Other)		
BLDG - 3	Mechanical Upgrades and Renewals	1,230,000			1,175,000				55,000 Reserve (Buildings - Other)		
BLDG - 4	Emerging Building Issues	250,000							250,000 Reserve (Buildings - Other)		
BLDG - 5	Building Design Development	125,000			125,000						
BLDG - 6	Delta Libraries - Interior Capital Maintenance and Experience Updates	100,000			50,000				50,000 Library Reserve		
BLDG - 7	Facilities Parking Lot Renewal (multi-year project, total cost $2.22M)	800,000			800,000						
BLDG - 8	Works Yard Upgrades (multi-year project, total cost $7.425M)	750,000			200,000				500,000 Reserve (CWFF-General) 50,000 Reserve (Buildings - Other)		
BLDG - 9	South Delta Recreation Centre Concrete Masonry Unit Walls (multi-year project, total cost $4.45M)	100,000			50,000				50,000 Reserve (CWFF-LD/SD)		
BLDG - 10	Ladner Waterfront Revitalization - Chisholm Street Wharf and Park Planning (multi-year project, total costs $3.525M)	2,475,000			2,063,000				412,000 Reserve - Other		
BLDG - 11	Chambers Upgrades / City Hall Entrance	500,000			500,000						
MAJOR - 12	Winskill Aquatic and Fitness Centre	10,000,000							10,000,000 Reserve - Other		
TOTAL CIVIC BUILDINGS		**19,480,000**			**7,706,500**				**11,773,500**		

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT

2024 Capital Plan			FUNDING SOURCES								
			2024 Tax Draw			2024 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CLIMATE ACTION AND ENVIRONMENT											
CAE - 1	Climate Adaptation Strategy	100,000							100,000 Local Government Climate Action Reserve		
CAE - 2	Burns Bog Improvement Works	75,000			55,000				20,000 Carbon Tax Reserve		
CAE - 3	Energy and Greenhouse Gas Emissions Reduction	250,000							250,000 Local Government Climate Action Reserve		
TOTAL CLIMATE ACTION AND ENVIRONMENT		**425,000**			**55,000**				**370,000**		

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT

2024 Capital Plan			FUNDING SOURCES									
			2024 Tax Draw				2024 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING												
ROADS - 1	Neighbourhood Road Improvements Program - Construction	3,990,000		2,510,000	260,000		1,220,000					
ROADS - 2	Rural Road Improvements Program	1,000,000	1,000,000									
ROADS - 3	Road Rehabilitation (Paving)	908,000	183,000							70,500 Cash in Lieu		654,500 TransLink (Rehabilitation)
ROADS - 4	Roads Capital Project Development and Programming	139,000	89,000	50,000								
ROADS - 5	Bridge, Culvert and Retaining Wall Maintenance	200,000	150,000							50,000 Community Works Fund		
ROADS - 6	Cycle Infrastructure	3,025,000	561,000									1,401,000 TransLink (BICCs) 893,000 TransLink (MRNB) 170,000 TransLink (WITT)
ROADS - 7	Street Lighting, Bus Stops and Accessibility Improvements	600,000	450,000									100,000 TransLink (O&M) 50,000 TransLink (TRRIP)
ROADS - 8	Roads Right-of-Way Program	60,000	60,000									
ROADS - 9	Neighbourhood Traffic Management and Crosswalks	708,000		688,000						20,000 Cash in Lieu		
ROADS - 10	Traffic Control - Signals & Devices	2,290,000	650,000	929,000						311,000 Roads Reserves 300,000 Soil Deposit		100,000 Developer
ROADS - 11	Neighbourhood Livability and Safety Improvements	1,320,000	749,000	571,000								
ROADS - 12	Ongoing & Emerging Traffic Management	223,000	50,000	173,000								
ROADS SUBTOTAL		14,463,000	3,942,000	4,921,000	260,000		1,220,000			751,500		3,368,500

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT												
2024 Capital Plan			FUNDING SOURCES									
			2024 Tax Draw				2024 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING												
DRAINAGE - 1	Infrastructure Renewal Program	580,000			580,000							
DRAINAGE - 2	Beharrell Pump Station Upgrade	425,000			425,000							
DRAINAGE - 3	Diking Master Plan	140,000			140,000							
DRAINAGE - 4	BMP Implementation and Drainage Improvements	30,000			30,000							
DRAINAGE - 5	Drainage Capital Project Design Development	30,000			30,000							
DRAINAGE - 6	Boundary Bay Dike Improvements	2,000,000										2,000,000 UBCM Grant
DRAINAGE - 7	Ongoing and Emerging Issues	180,000			180,000							
DRAINAGE SUBTOTAL		3,385,000			1,385,000							2,000,000

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT													
2024 Capital Plan			FUNDING SOURCES										
			2024 Tax Draw				2024 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING												
WATER - 1	71A Avenue Neighbourhood Watermain Replacement	700,000					420,000				280,000 DCC (W-006)	
WATER - 2	54A Street Neighbourhood Watermain Replacement	1,000,000					480,000	200,000			320,000 DCC (W-005)	
WATER - 3	44B Avenue Neighbourhood Watermain Replacement	940,000					940,000					
WATER - 4	Annacis Island Pressure Reducing Valve (PRV) Station	1,440,000					1,440,000					
WATER - 5	72 Avenue Utility Tie-ins at Intersections	250,000					170,000	80,000				
WATER - 6	Water Capital Project Design Development	30,000					30,000					
WATER - 7	Flow Tests, Hydrant Changeovers, New Hydrants and Water Modelling	100,000					100,000					
WATER - 8	Water Meters, Meter Replacement and Conservation Program	875,000					616,000			259,000 Water Reserve		
WATER - 9	Watershed Park Reservoir Maintenance	500,000								500,000 Reserve (64 Ave Reservoir)		
WATER - 10	Ongoing and Emerging Issues	230,500					230,500					
WATER SUBTOTAL		6,065,500					4,426,500	280,000		759,000	600,000	

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT

2024 Capital Plan			FUNDING SOURCES									
			2024 Tax Draw				2024 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING												
SEWER - 1	Scottsdale Sanitary Pump Station and Forcemain	3,000,000						600,000			2,400,000 DCC (S-008)	
SEWER - 2	Bridge Street and Trenant Lane Utility Upgrades	1,110,000					144,000	522,000			348,000 DCC (S-006) 96,000 DCC (W-001)	
SEWER - 3	53 Street Sewer Upgrade	1,550,000						930,000			620,000 DCC (S-013)	
SEWER - 4	56 Street Sewer Upgrade	500,000						500,000				
SEWER - 5	Minor Works and Pump Station Improvements	350,000						350,000				
SEWER - 6	Sanitary Sewer Studies and Inventory	50,000						50,000				
SEWER - 7	Sewer Capital Project Design Development	50,000						50,000				
SEWER - 8	Sanitary Inflow / Infiltration Program	150,000						150,000				
SEWER - 9	Maintenance Access Road for Sanitary Forcemain	600,000						300,000				300,000 Metro Vancouver
SEWER - 10	Ongoing and Emerging Issues	220,000						220,000				
SEWER SUBTOTAL		7,580,000					144,000	3,672,000			3,464,000	300,000

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT

2024 Capital Plan			FUNDING SOURCES									
			2024 Tax Draw				2024 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
ENGINEERING												
PROJ CU - 1	CCTV Inspection and Repair Program	700,000			300,000			400,000				
PROJ CU - 2	Utilities Right-of-Way Program	90,000			30,000		30,000	30,000				
PROJ CU - 3	Archaeology	500,000			30,000		435,000	35,000				
PROJ CU - 4	Utilities SCADA Upgrades	250,000			50,000		100,000	100,000				
PROJ CU - 5	Steep Slopes Ongoing and Emerging Issues	140,000			80,000		30,000	30,000				
PROJ CU - 6	Neighbourhood Servicing Plans	170,000	50,000		20,000		50,000	50,000				
PROJ CU - 7	Delta Engineering Design Standards	80,000					40,000	40,000				
IRRIGATION - 1	Irrigation / Drainage Program	775,000			523,000 Drainage 102,000 Irrigation					50,000 Drainage Reserves		100,000 AWI Grant
IRRIGATION - 2	West Ladner Pump Station	1,750,000			257,000					618,000 Drainage and Irrigation Reserves		875,000 AWI Grant
ENG EQUIP - 1	Equipment Replacement	2,675,000								2,675,000 Equipment Reserve		
ENG EQUIP - 2	Extreme Weather Preparedness Equipment	500,000				500,000						
ENG EQUIP - 3	Delta In-house Capital Construction Second Crew Equipment	420,000								210,000 Sewer Reserve 210,000 Water Reserve		
ENG OTHER - 1	Urban Reforestation	400,000								400,000 Reserve (Trees)		
OTHER SUBTOTAL		8,450,000	50,000		1,392,000	500,000	685,000	685,000		4,163,000		975,000
TOTAL ENGINEERING		39,943,500	3,992,000	4,921,000	3,037,000	500,000	6,475,500	4,637,000		5,673,500	4,064,000	6,643,500

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT

2024 Capital Plan			FUNDING SOURCES								
			2024 Tax Draw			2024 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
FINANCE / INFORMATION SERVICES											
FIN - 1	Data Processing Facilities & Equipment	218,000			218,000						
FIN - 2	City Information Systems Updates	1,543,500							1,543,500 Equipment Reserve		
FIN - 3	Digital Steering Committee Projects	153,000			50,000				103,000 Reserve (Finance - Other)		
FIN - 4	Geographic Information System (GIS) and Data Services	40,000		10,000		15,000	15,000				
FIN - 5	Delta Police Information Systems Updates	355,000							355,000 Equipment Reserve		
TOTAL FINANCE / INFORMATION SERVICES		**2,309,500**		**10,000**	**268,000**	**15,000**	**15,000**		**2,001,500**		

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT

2024 Capital Plan			FUNDING SOURCES								
			2024 Tax Draw			2024 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
FIRE AND EMERGENCY SERVICES											
FIRE - 1	Vehicle Replacement	2,250,000							2,250,000 Equipment Reserve		
FIRE - 2	Firefighter Turnout Gear	150,000			150,000						
FIRE - 3	Minor Equipment, Office Equipment and Furniture	50,000			50,000						
FIRE - 4	Thermal Imaging Cameras (TIC)	110,000							110,000 Equipment Reserve		
FIRE - 5	Automated External Defibrillator (AED) Replacement	54,000							54,000 Equipment Reserve		
FIRE - 6	PortaCount - Fit Testing Equipment	38,000							38,000 Equipment Reserve		
FIRE - 7	Air Trailer Retrofit	33,500							33,500 Equipment Reserve		
TOTAL FIRE AND EMERGENCY SERVICES		2,685,500			200,000				2,485,500		

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT

2024 Capital Plan			FUNDING SOURCES								
			2024 Tax Draw			2024 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
PARKS, RECREATION AND CULTURE											
PR&C - 1	Parks Branch Repair Capital - Fencing, Fixed Amenities & Other	450,000			385,000				65,000 Reserve (PRC - Other)		
PR&C - 2	Recreation Facilities - Space Upgrades and Equipment	560,000							50,000 Reserve (PRC - Other) 370,000 Reserve (Life Cycle Replacement) 140,000 Reserve (Facility Refurbishment)		
PR&C - 3	Playground Renewal Program	350,000			200,000				150,000 Reserve (PRC - Other)		
PR&C - 4	Backstop Replacement Program	180,000			100,000				80,000 Reserve (PRC - Other)		
PR&C - 5	Enclosed Off-Leash Dog Parks	250,000			250,000						
PR&C - 6	Parks Drainage and Irrigation	400,000			300,000				100,000 Reserve (CWFF-ND)		
PR&C - 7	Mobility and Accessibility	200,000			100,000				100,000 Reserve (PRC - Other)		
PR&C - 8	Public Art Program	125,000			65,000				60,000 Reserve (PRC - Other)		
PR&C - 9	Community Initiated Cost Sharing Projects	50,000							25,000 Reserves - Other		25,000 Other (Private Funds)
PR&C - 10	Community Collaboration	100,000			100,000						
PR&C - 11	Delta School District Playground Partnership	75,000							75,000 Reserve (PRC - Other)		
PR&C - 12	Synthetic Turf Replacement Program (multi-year project, total cost $1M)	500,000			500,000						
PR&C - 13	Wellington Point Park Upgrades (multi-year project, total cost $1.175M)	250,000			250,000						

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT

2024 Capital Plan			FUNDING SOURCES								
			2024 Tax Draw			2024 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
PARKS, RECREATION AND CULTURE											
PR&C - 14	Parks Renewal and Upgrades - Cromie Park (multi-year project, total cost $7.07M)	500,000			500,000						
PR&C - 15	Winskill Park Field and Pathway Relocations (multi-year project, total cost $4.25M)	750,000			300,000					450,000 DCC (P-004)	
PR&C - 16	Park Renewal and Upgrades - Annieville Park (multi-year project, total cost $3.745M)	700,000			378,500				321,500 Reserve (PRC - Other)		
PR&C - 17	Sports Field Lighting Renewal	50,000			50,000						
PR&C - 18	Mackie Park Second Synthetic Field	5,000,000							5,000,000 Growing Communities Fund Reserve		
PR&C - 19	Delta Secondary School Track	5,000,000							5,000,000 Growing Communities Fund Reserve		
PR&C - 20	Seaquam Secondary School Track	4,200,000							4,200,000 Growing Communities Fund Reserve		
PR&C - 21	School Field Enhancements (South Delta Secondary School) (multi-year project, total cost $1.6M)	100,000			100,000						
PR&C - 22	Mid-year Priorities	500,000							500,000 Reserve - Other		
TOTAL PARKS, RECREATION AND CULTURE		**20,290,000**			**3,578,500**				**16,236,500**	**450,000**	**25,000**

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT

2024 Capital Plan			FUNDING SOURCES								
			2024 Tax Draw			2024 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
POLICE											
POLICE - 1	Police Vehicles	430,000			230,000				200,000 Equipment Reserve		
POLICE - 2	Office and Computer Equipment and Furniture	68,000			68,000						
POLICE - 3	Protective Vests and Police Equipment	110,000			110,000						
TOTAL POLICE		**608,000**			**408,000**				**200,000**		

CITY OF DELTA 2024 CAPITAL PLAN - DRAFT											
2024 Capital Plan			FUNDING SOURCES								
			2024 Tax Draw			2024 Utility Rates		Reserves		Other Funding	
Ref#	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
CORPORATE											
CORP - 1	Capital Contingency	10,000,000							10,000,000 Reserves		
CORP - 2	Land Acquisitions	10,000,000							10,000,000 Reserves		
TOTAL CORPORATE		20,000,000							20,000,000		